3RP : 4 years of Impact for Resilience approaches to Crisis Response

UNDP Sub-regional Response Facility (Syria Crisis)
Regional Bureau for Arab States
New York – October 2018
Global First: Humanitarian and Resilience

Initiated in 2015 with aim to combine both humanitarian relief and development interventions to build resilience among affected populations (and host countries) in the protracted crisis.

The 3RP refugee protection and humanitarian component addresses the protection and assistance needs of refugees living in camps, in settlements and in local communities in all sectors, as well as the most vulnerable members of impacted communities. It will strengthen community-based protection through identifying and responding to immediate support needs of communal services in affected communities.

The 3RP resilience/stabilization-based development component addresses the resilience and stabilization needs of impacted and vulnerable communities in all sectors, builds the capacities of national and sub-national service delivery systems, strengthens the ability of governments to lead the crisis response, and provides the strategic, technical and policy support to advance national responses.

From the 3RP guidance note 02.
What do we mean? Resilience in Practice

“The ability of individuals, households, communities, and societies to withstand shocks and stresses, recover from such stresses, and work with national and local government institutions to achieve transformational change for sustainability.” – UNDG 2014

<table>
<thead>
<tr>
<th>Coping</th>
<th>Recovering</th>
<th>Transforming</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Humanitarian/Life Saving</strong></td>
<td><strong>Development</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Individuals & Communities**
- Provide protection and basic services to help people to survive critical conditions.

**Governments, Institutions and Systems**
- Support and strengthen capacity to provide essential basic services (health, education, and Wash)

**Individuals & Communities**
- Enable people to find or renew sources of income and livelihood and support initiatives to encourage entrepreneurship

**Governments, Institutions and Systems**
- Develop capacity to increase access to and quality of services (especially education and health)

**Individuals & Communities**
- Increase opportunities for L-T capacity development (vocational training and employment schemes)

**Governments, Institutions and System**
- Enhance mechanisms for monitoring and early warnings on risks.
Resilience examples in the 3RP

RESILIENCE: APPLICATION OF CAPACITIES TO...

- **Absorb**
  - At the **individual** level

- **Adapt**
  - At the **community** level

- **Transform**
  - At the **institutional** level
Examples in the 3RP

Absorptive and Adaptive

• **Education**: academic education as well as life skills, language training vocational training and value education (UNICEF, UNDP Turkey)

• **Employment generation**: job placement and self-employment promotion (UNDP Lebanon, Turkey, Jordan and FAO)

• **Psycho-social support**: focus on changing states of mind, increasing a sense of security and well-being, providing safe spaces for interaction and building social capital (UNHCR)

Transformative

• UNICEF is working with the ministry of Social Affairs to improve case management.

• UNDP Lebanon Disaster Risk Reduction (DRR) project works with the Lebanese government to create DRM units at the national and subnational levels.
3RP: Overview

- **One** plan, **five** country chapters
- **Nationally led**, regionally coherent plan
- Platform for **advocacy, fundraising, information management** and **monitoring**
- Convened by **UNHCR** (refugee component) and **UNDP** (resilience component) at the regional and country level
- Broad regional **partnership** strategy
Why a Regional Response Plan?

**Strategy and Policy**
- Support and amplify country responses;
- Coherent regional response framework for the Syrian refugees and host communities;
- Fostering region-wide innovations (cash assistance, e-food, iris scanning, impact frameworks);

**Advocacy and Resource Mobilization**
- Attract Donor contributions to all countries across the region;
- Intersection with high level advocacy forums (London, Brussels, Top Donor Group);
- Region-wide reporting to allow analysis and responsiveness;
- Advocacy: strength of 270+ partner constituency;
- Coordination: demand of donors for coherence and linkages,
UNDP Funding Received (2015 - 2018/June 30)

*OCHA FTS report

- Total funding for UNDP under 3RP: US$317M

For example:

**Turkey**

2015: US$7.2M
2016: US$27 M
2018: **US$51.8M**

**Lebanon**

Total raised in the 3RPs: US $160M
3RP Refugee/Resilience Component by Proportion
(2015 – 2018 / June 30)

3RP - Refugee / Resilience Component - % of appeal

- Resilience
- Refugee

<table>
<thead>
<tr>
<th>Year</th>
<th>Resilience</th>
<th>Refugee</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>28%</td>
<td>72%</td>
</tr>
<tr>
<td>2016</td>
<td>38%</td>
<td>62%</td>
</tr>
<tr>
<td>2017</td>
<td>41%</td>
<td>59%</td>
</tr>
<tr>
<td>2018 (June 30)</td>
<td>41%</td>
<td>59%</td>
</tr>
</tbody>
</table>
3RP Appeal vs. Funding Received (2015-2018)

- 3RP: Over 10b $USD in 4 years
- Consistently ~50% funded vs. appeal
- 22% of total global appeal (US$ 5.6B out of 25.32B)
UNDP Co-Leadership of the 3RP

• Co-lead at the regional (as RSC and RTC) and country level (as inter-sector coordinator) with UNHCR;
• Livelihoods & Social Cohesion sector lead (Lebanon, Turkey and Iraq)
• Policy and M&E functions at the regional level to ensure resilience component is reflected, refugee and host community targeted, and advocacy for resilience & partners is ensured;
• Generate Knowledge: WHS Goals: Localization, State of Resilience Programming and Capacities, Innovation for Crisis (i4C), Jobs Make the Difference, livelihoods platforms, H/D Nexus research;
High-level events / Products

Accountability to donors: IM
Advocacy: 3RP
Innovation and Resilience

London Conference
Supporting Syria and the Region

Helsinki & Brussels Conferences
Berlin Conference in Support of Stability in the Region

Top Donor Group meetings
3RP as Global Model

• 3RP predates and influenced global processes:
  • WHS (2016) “Grand Bargain” and Agenda for Humanity (Leaving no one behind) and the report reference need for national ownership, resilience-building, and partnerships – all 3RP Strategic Directions from 2014;
  • Compact for Refugees: CRRF (Comprehensive Refugee Response Framework, Sept. 2016) UNHCR-led, makes reference to the 3RP as a model for future CRRF countries; currently there are no CRRF countries in the 3RP (reflecting an already functioning model);
  • UNHCR/UNDP Joint Letter (2018) Administrator/High Commissioner, states that, *Lessons learned from the 3RP business model (coordination, planning, monitoring) can provide potential models for other countries to consider.*
3RP: Next Steps in a rapidly changing context

• 3RP response linkages to development approaches: national plans, SDGs, Agenda 2030

• Emerging UNHCR/UNDP partnerships in other regional refugee & resilience responses;

• Contribution to the UN Resilience Framework discussion;
Follow us on Twitter: @UNDP_SRF, @3RPSyria

Contact us:
Samuel Rizk, Manager, UNDP SRF, samuel.rizk@undp.org
Michael Moroz, Policy & Crisis Coordination Specialist, SRF, michael.moroz@undp.org